John T. Conway, Chairman
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Joseph J. DiNunno
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DEFENSE NUCLEAR FACILITIES SAFETY BOARD

625 Indiana Avenue, NW, Suite 700, Washington, D.C. 20004-2901 (202) 208-6400



March 25, 1999

The Honorable Bill Richardson Secretary of Energy 1000 Independence Avenue, SW Washington, D.C. 20585-1000

Dear Secretary Richardson:

The Defense Nuclear Facilities Safety Board (Board) has reviewed the March 10, 1999, Department of Energy (DOE) Implementation Plan for the Board's Recommendation 98-1, *Integrated Safety Management*, dealing with the response of line management to issues identified by DOE's internal oversight organization. The Board accepts this Implementation Plan.

The Board is especially pleased by your strong commitment to the Implementation Plan and the tenets of Recommendation 98-1, as stated in your March 3, 1999, memorandum on Safety-Accountability and Performance. Your support and the high level of accountability you are demanding are key elements that need to be sustained if Recommendation 98-1 is to be successfully implemented. The Board would also like to commend the team that developed the Implementation Plan, and looks forward to working with DOE in the upgrade of this important element of the overall Integrated Safety Management program.

Sincerely,

John T. Conway

Chairman

c: Mr. Mark B. Whitaker, Jr.