



The Secretary of Energy

Washington, DC 20585

January 12, 2000

The Honorable Herbert J. C. Kouts
Member
Defense Nuclear Facilities Safety Board
625 Indiana Avenue, NW
Suite 700
Washington, D.C. 20004

Dear Dr. Kouts:

My warmest congratulations on your retirement from the Defense Nuclear Facilities Safety Board.

Your tireless efforts on behalf of the Nation--for fifty years--have led the Nation's nuclear community toward the highest standards of safety and the integration of safety into all aspects of work. You have helped set a lasting course within the Department of Energy for the protection of the public, the environment, and our workers.

I wish you great success for the future, and I hope that your expertise and wise counsel remain accessible to the Board and the Department in the future.

Yours sincerely,

A handwritten signature in cursive script that reads "Bill Richardson".

Bill Richardson

